

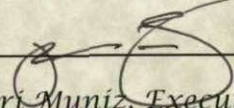
# Certificate of Research Administration

*This certifies that*

**Ginger Mayerson**

*has fulfilled the requirements of the Cardinal & Gold Curriculum  
by the Department of Contracts and Grants  
at the*

*University of Southern California,  
given on this thirtieth Day of July in the Year 2014.*

  
\_\_\_\_\_  
Jeri Muniz, Executive Director  
Department of Contracts and Grants